



School Board Finance Report

May 14, 2019



Overall Summary – DPS

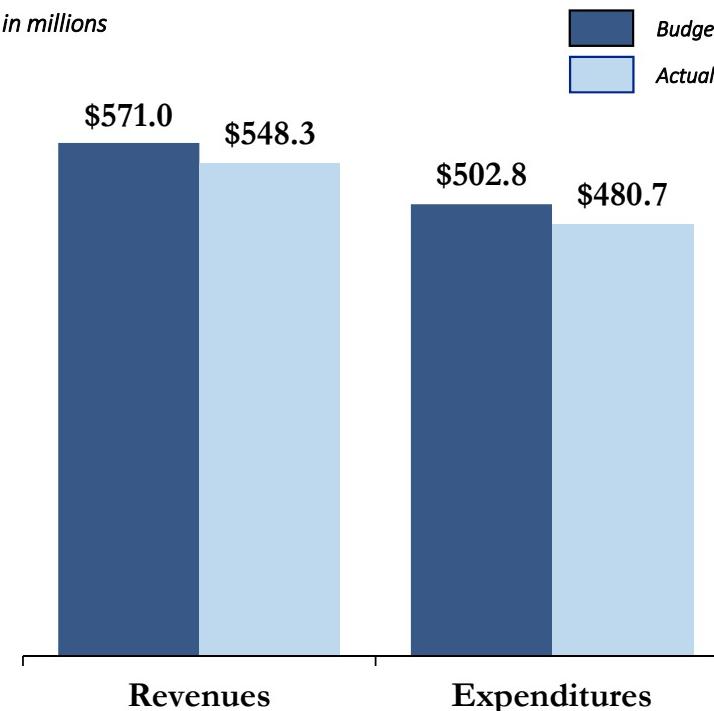
- Revenues and Expenditures
 - March tax receipts totaled ~\$0.6M for 13 Mills and ~\$1.7M for 18 Mills bringing total 13 Mills receipts to \$64.5M and 18 Mill receipts to \$55.0M
- Cash Flow
 - The ending general fund cash balance for March was \$5.7M. The projected ending balance on June 30, 2019 is \$5.7M.

Overall Summary – DPSCD Revenues and Expenditures

- Budget numbers reflect projections from Budget Amendment No. 1.
- Year-to-Date revenues through March were ~4.0% below budget (\$22.7M).
 - Federal and State reimbursement revenue was below budget based on lower than expected costs for purchased services and salaries.
- Year-to-Date expenses were 4.4% lower than budgeted
 - Primary driver was lower purchased services and employment related costs.
- Overall, YTD surplus nearly matches projections.

Budget vs. Actuals – Through March 2019

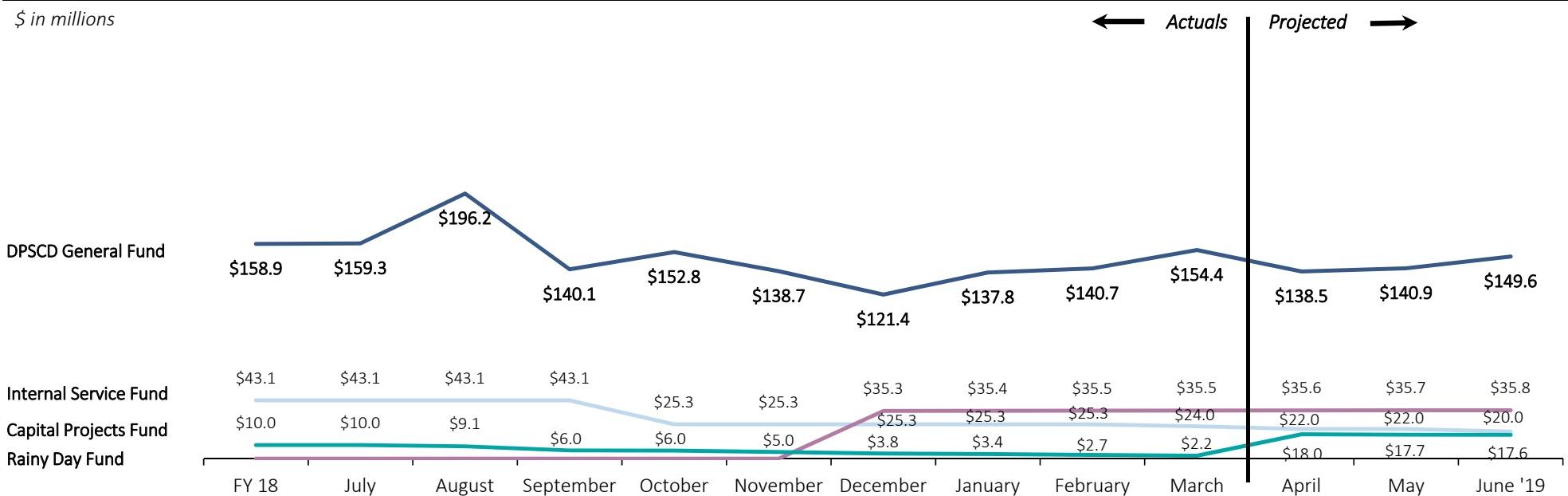
\$ in millions



DPSCD February 2019 Cash Flow Analysis

- DPSCD's General Fund ending balance was \$154.4M, the ISF ending balance was \$24.0M, the Capital Projects Fund ending balance was \$2.2M and the Rainy Day Fund was \$35.5M.
 - Grants income was higher than forecast making up for the previous month which trailed the forecast.
 - Food Service income was lower than forecast, however the draws have been processed - the receipts are expected in April.
 - Accounts Payable was higher than forecast as invoices are being processed in advance of the fiscal year end.
- The current General Fund balance is estimated to be equivalent to 11.8 weeks of average expenditures¹.

Actual & Projected Ending Cash Balance



¹ Calculated by taking the General Fund balance as of March 31, 2019 and dividing it by the rolling average actual YTD expenditures per week (excludes the ISF, Capital Projects and Rainy Day Fund balances as well as any extraordinary, one-time items)

Appendix



DPS Update – March 2019



DPS Cash Forecast to Actuals Variance – March 2019

\$ in thousands	March Forecast	March Actuals	March Variance	Comment
Cash Receipts				
State Aid	\$ -	\$ -	\$ -	
Property Tax (13 Mills)	4,366	586	(3,780)	Receipts trailed forecast but were well ahead of forecast in February making up the difference
Transfer from DPSCD	-	-	-	
Draw from BONY	3,810	-	(3,810)	Transfer to DPS of remaining transition funds rescheduled to FY20
Miscellaneous	-	38	38	
Total Cash Receipts	8,176	623	(7,553)	
Cash Disbursements				
Payroll Direct Deposit	-	-	-	
FICA	-	-	-	
Accounts Payable	-	(29)	(29)	Audit fee for FY18 DPS Audit
Pension (employer portion)	-	-	-	
Fringe Benefits	-	-	-	
Property Tax Transfer (1)	(4,366)	(586)	3,780	Transfer adjusted to match receipts
Transfer to DPSCD	(355)	(355)	(0)	Reimbursement for DOJ grant paid to DPS instead of DPSCD
Other	(6)	(6)	(0)	
Total Cash Disbursements	(4,727)	(976)	3,751	
Net Cash Flow	3,449	(353)	(3,802)	
Beginning Cash Balance	6,093	6,086	(7)	
Net Cash Flow	3,449	(353)	(3,802)	
Ending Cash Balance	\$ 9,542	\$ 5,733	\$ (3,809)	

(1) Property tax transfer relates to 13 Mills property tax receipts collected to cover capital debt service.

DPS FY 2019 Monthly Cash Flows

\$ in thousands	2018												2019				FY 19 Total								
	July		August		September		October		November		December		January		February		March		April						
	Actual	Actual	Actual	Forecast*	Forecast	Forecast	Forecast	Forecast																	
DPS General Fund (13 Mils)																									
Beginning Cash Balance	\$ 7,929		5,922		10,119		10,102		5,581		6,183		5,946		7,528		6,086		5,733		5,736		5,741		7,929
Receipts																									
Property Tax Receipts	-		5,484		26,368		2,889		8,334		583		2,059		18,200		586		1,285		2,243		16,985		85,014
Transfers from BONY	\$ -		\$ 25,803		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		25,803
Other Cash Receipts	465		62		30		4		192		11		33		372		38		12		5		5		1,227
Disbursements																									
Property Tax Transfers	(2,369)		(5,484)		(26,387)		(2,869)		(7,878)		(823)		(488)		(19,996)		(586)		(1,285)		(2,243)		(16,985)		(87,392)
Reimbursement to DPSCD	-		(13,134)		-		-		-		-		-		-		(355)		-		-		-		(13,489)
Other Cash Disbursements ¹	(103)		(8,534)		(27)		(4,544)		(46)		(8)		(22)		(18)		(35)		(9)		-		-		(13,346)
Net Cash Flow	(2,008)		4,197		(17)		(4,521)		602		(237)		1,582		(1,442)		(353)		3		4		5		(2,184)
Ending Cash Balance	5,922		10,119		10,102		5,581		6,183		5,946		7,528		6,086		5,733		5,736		5,741		5,745		5,745
DPS Scheduled Bond Repayments (13 Mils)																									
Beginning Property Tax Balance	22,577		24,946		30,430		56,817		16,672		24,550		25,373		25,861		45,857		46,442		140,727		1,855		22,577
Property Tax Transfers	2,369		5,484		26,387		2,869		7,878		823		488		19,996		586		1,285		2,243		16,985		87,392
Draw from SLRF to meet Obligations	-		-		-		-		-		-		-		-		-	93,000		-		-		93,000	
Scheduled Bond Debt Payments	-		-		-		(43,014)		-		-		-		-		-	(141,114)		-		-		(184,128)	
Ending Property Tax Balance	24,946		30,430		56,817		16,672		24,550		25,373		25,861		45,857		46,442		140,727		1,855		18,841		18,841
DPS Debt Fund (18 Mils - BONY)																									
Beginning Cash Balance	\$ 28,775		28,799		8,618		31,113		19,445		20,176		20,923		22,946		38,257		38,976		17,065		24,578		28,775
Receipts																									
Cash Receipts	24		5,622		23,477		3,335		731		747		2,024		17,311		1,701		469		7,513		15,903		78,857
Disbursements																									
Transfers to DPS General Fund ²	-		(25,803)		-		-		-		-		-		-		-	-	-	-	-	-	-	(25,803)	
Scheduled EL/Bond Payments	-		-		(983)		(15,003)		-		-		-		(2,000)		(983)		(22,380)		-		-	-	(41,348)
Net Cash Flow	24		(20,181)		22,495		(11,668)		731		747		2,024		15,311		719		(21,911)		7,513		15,903		11,706
Ending Cash Balance	28,799		8,618		31,113		19,445		20,176		20,923		22,946		38,257		38,976		17,065		24,578		40,481		40,481
DPS Summary Cash Position																									
General Fund (13 Mils)	5,922		10,119		10,102		5,581		6,183		5,946		7,528		6,086		5,733		5,736		5,741		5,745		5,745
DPS Debt Fund (18 Mils)	28,799		8,618		31,113		19,445		20,176		20,923		22,946		38,257		38,976		17,065		24,578		40,481		40,481
Ending Cash Position	\$ 34,721		\$ 18,737		\$ 41,214		\$ 25,026		\$ 26,359		\$ 26,869		\$ 30,474		\$ 44,344		\$ 44,709		\$ 22,801		\$ 30,318		\$ 46,226		\$ 46,226

*Forecast includes actuals through April 12, 2019

(1) The \$8M payment in August was the last settlement payment to Sodexo; The \$4.5M payment in October is a reimbursement to Wayne County for 2014/2015 overpayment of Act 18 Funds

(2) Represents the scheduled reimbursement, as agreed by the Department of Treasury, for transition costs related to establishing the new District

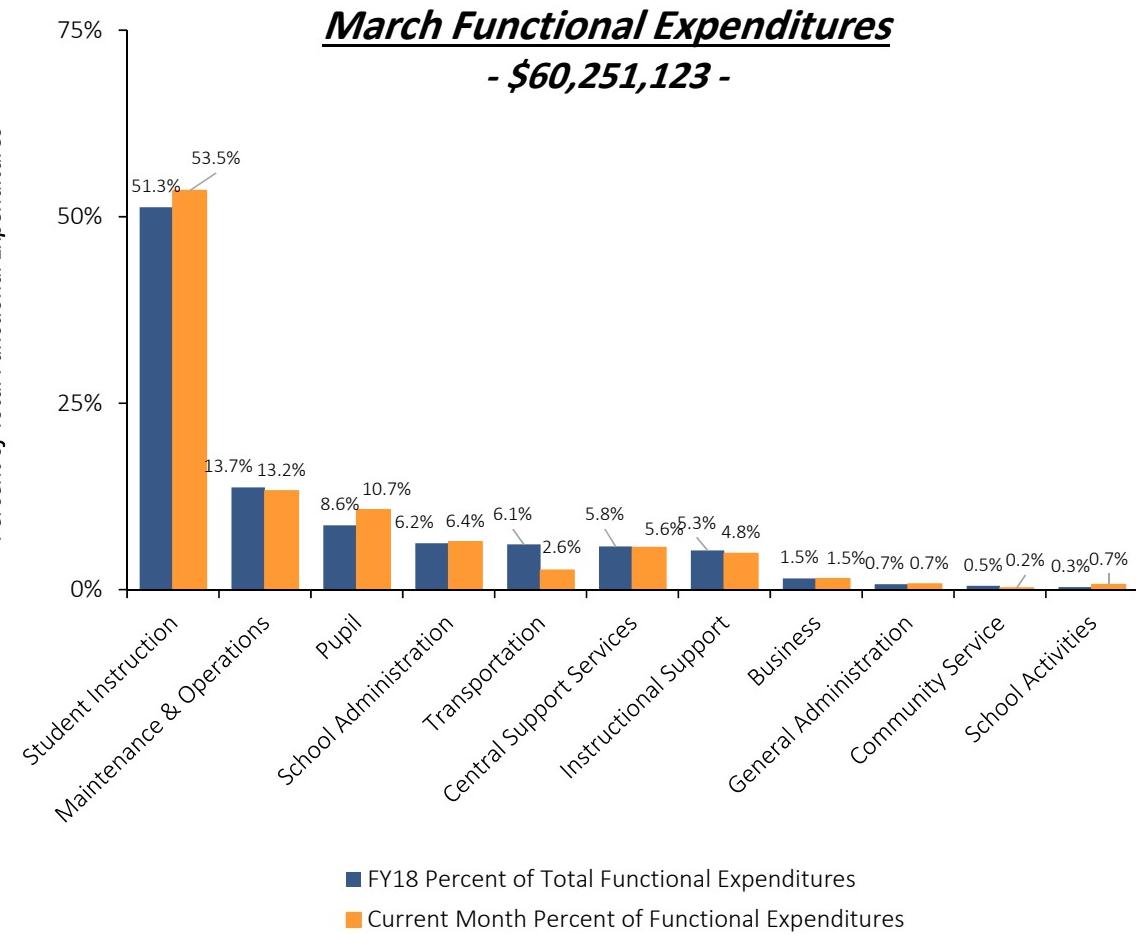
DPSCD Update – March 2019



Summary of Revenues and Expenditures

		Budget to Actual Comparison Current Month				Budget to Actual Comparison YTD			
		Budget Month of Mar-FY19	Actual Month of Mar-FY19	Variance		Budget YTD Mar-FY19	Actual YTD Mar-FY19	Variance	
SUMMARY				\$	%			\$	%
Revenues									
Local sources	\$ 9,016,765	\$ 9,281,207	\$ 264,442	3%	\$ 54,389,145	\$ 52,368,507	\$ (2,020,638)	(4%)	
State sources	42,396,605	42,473,796	77,191	0%	377,507,399	374,876,587	(2,630,812)	(1%)	
Federal sources	16,812,917	12,062,487	(4,750,430)	(28%)	139,120,657	121,062,738	(18,057,919)	(13%)	
Total revenues	68,226,287	63,817,491	(4,408,797)	(6%)	571,017,201	548,307,832	(22,709,369)	(4%)	
Expenditures									
Salaries	30,111,676	29,807,475	(304,201)	(1%)	234,735,323	229,164,466	(5,570,857)	(2%)	
Benefits	18,661,177	16,518,057	(2,143,120)	(11%)	133,441,287	124,786,167	(8,655,120)	(6%)	
Purchased Services	13,447,627	10,774,853	(2,672,774)	(20%)	97,548,097	89,056,384	(8,491,713)	(9%)	
Supplies & Textbooks	1,153,517	1,760,123	606,606	53%	22,412,321	23,974,158	1,561,837	7%	
Equipment & Capital	249,893	18,373	(231,520)	(93%)	2,160,062	1,597,422	(562,640)	(26%)	
Utilities	1,570,146	1,372,242	(197,904)	(13%)	12,524,278	12,168,099	(356,179)	(3%)	
Total expenditures	65,194,035	60,251,123	(4,942,912)	(8%)	502,821,368	480,746,696	(22,074,671)	(4%)	
Surplus (Deficit)	\$ 3,032,253	\$ 3,566,368	\$ 534,115	1%	\$ 68,195,834	\$ 67,561,136	\$ (634,698)	0%	

Expenditures by Function – March 2019



Notes:

- Overall, functional expenses closely tracked to expected levels.
 - Student instruction is higher in March, in-line with the District's commitment to invest more dollars into students' educational experience.
- Pupil expenses continue to remain slightly higher due to increases in positions over FY 18.

DPSCD Cash Forecast to Actuals – March 2019

\$ in thousands	March	March	March	Comment
	Forecast	Actuals	Variance	
Cash Receipts				
State Aid	\$ 41,148	\$ 44,507	\$ 3,359	
MPSERS (State Funded)	3,361	3,361	(0)	
Enhancement Millage	2,831	2,544	(287)	
Grants	16,804	23,385	6,581	Actual higher than forecast making up from previous months where receipts trailed forecasts
Transfer from DPS	355	355	0	
WCRESA	2,971	2,971	(0)	
Food Service Reimbursement	3,241	46	(3,195)	Claims processed and receipts expected in April
Miscellaneous	2,941	2,884	(57)	Includes a transfer from the ISF to cover workers compensation claims and receipts from donors to the District's Water Hydration Station Project
Total Cash Receipts	73,652	80,053	6,401	
Cash Disbursements				
MPSERS (Pass through)	\$ (3,361)	\$ (3,361)	\$ 0	
Payroll Direct Deposit	(16,757)	(17,983)	(1,226)	Payroll higher due to one time payouts for oversized classrooms, stipends as well as stronger than forecast hiring rates
Taxes	(5,678)	(6,281)	(603)	
FICA	(1,660)	(1,906)	(246)	
Accounts Payable	(10,667)	(20,111)	(9,444)	Higher than forecast - processing fiscal year end payments as well as making up for previous months where actuals trailed forecasts
Pension (employee portion)	(1,976)	(2,177)	(201)	
Pension (employer portion)	(6,573)	(6,752)	(179)	
Health	(10,228)	(5,186)	5,042	Timing - forecast assumed two payments catching up from the previous months. Additional health payment to be made in April
Fringe Benefits	(471)	(173)	298	
Food Service	(2,339)	(2,481)	(142)	
Transfer to DPS	-	-	-	
Other	(1,570)	(28)	1,542	Forecast assumed contingency
Total Cash Disbursements	(61,280)	(66,439)	(5,159)	
Net Cash Flow	12,372	13,614	1,242	
Beginning Cash Balance	140,739	140,739	-	
Net Cash Flow	12,372	13,614	1,242	
Ending Cash Balance	\$ 153,111	\$ 154,353	\$ 1,242	

DPSCD FY 2019 Monthly Cash Flows

\$ in thousands

	2018						2019						FY 19 Total
	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Forecast*	May Forecast	June Forecast	
Cash Receipts													
State Aid	\$ 39,713	\$ 39,854	\$ -	\$ 39,999	\$ 41,533	\$ 41,148	\$ 39,417	\$ 39,472	\$ 44,507	\$ 41,148	\$ 41,148	\$ 41,148	\$ 449,090
MPSERS (State Funded)	2,983	2,986	-	-	6,721	3,361	3,361	3,361	3,361	3,361	3,361	3,361	36,214
Enhancement Millage	-	-	-	2,986	5,572	762	-	3,979	2,544	1,217	1,136	-	18,197
Grants	5,380	29,612	4,226	5,585	8,587	40,493	21,505	7,546	23,385	11,185	12,673	13,185	183,363
Transfer from DPS	-	13,134	-	7	0	0	0	-	355	-	6,110	-	19,606
WCRESA	-	486	2,055	3,540	3,097	3,097	2,971	2,971	2,971	2,971	2,971	2,971	30,100
Food Service Reimbursement	-	1	30	47	3,981	5,202	52	23	46	3,241	4,051	3,241	19,915
Miscellaneous	1,200	1,381	1,200	17,679	1,261	1,236	479	930	2,884	941	1,092	2,941	33,223
Total Cash Receipts	49,276	87,453	7,512	69,843	70,753	95,298	67,786	58,281	80,053	64,064	72,542	66,847	789,708
Cash Disbursements													
MPSERS (Pass through)	\$ (2,983)	\$ (2,983)	\$ (2,986)	\$ -	\$ (6,721)	\$ (3,361)	\$ (3,361)	\$ (3,361)	\$ (3,361)	\$ (3,361)	\$ (3,361)	\$ (3,361)	\$ (35,836)
Payroll Direct Deposit	(14,239)	(16,180)	(30,834)	(17,583)	(18,077)	(20,545)	(23,996)	(16,466)	(17,983)	(16,462)	(16,757)	(16,757)	(225,880)
Taxes	(4,860)	(4,345)	(7,714)	(6,431)	(9,001)	(8,054)	(5,116)	(5,899)	(6,281)	(5,721)	(8,517)	(5,678)	(77,619)
FICA	(1,457)	(1,657)	(4,662)	(1,948)	(2,829)	(2,192)	(1,763)	(1,900)	(1,906)	(1,808)	(2,490)	(1,660)	(26,271)
Accounts Payable ¹	(10,430)	(14,104)	(11,522)	(15,876)	(28,584)	(21,511)	(7,658)	(11,432)	(20,111)	(12,769)	(15,741)	(12,672)	(182,408)
Pension (employee portion)	(1,836)	(1,382)	(1,331)	(1,923)	(3,196)	(2,100)	(2,111)	(2,149)	(2,177)	(2,192)	(2,963)	(1,976)	(25,338)
Pension (employer portion)	(5,927)	(4,475)	(4,145)	(6,354)	(10,537)	(6,696)	(6,701)	(6,680)	(6,752)	(7,044)	(9,860)	(6,573)	(81,744)
Health	(2,403)	(5,138)	(40)	(5,659)	(8,726)	(4,324)	(217)	(4,076)	(5,186)	(10,200)	(5,100)	(5,100)	(56,168)
Fringe Benefits	(322)	(208)	(172)	(236)	(228)	(332)	(183)	(187)	(173)	(422)	(471)	(471)	(3,405)
Food Service	(4,435)	(115)	(172)	(1,063)	(3,480)	(4,842)	(260)	(2,643)	(2,481)	(2,339)	(2,923)	(2,339)	(27,092)
Transfer to DPS	-	-	-	-	(172)	-	-	-	-	-	-	-	(172)
Other ²	-	-	(36)	(22)	(17)	(35,314)	(49)	(526)	(28)	(17,611)	(1,962)	(1,570)	(57,135)
Total Cash Disbursements	(48,892)	(50,588)	(63,615)	(57,096)	(84,848)	(112,632)	(51,414)	(55,318)	(66,439)	(79,927)	(70,145)	(58,156)	(799,069)
Net Cash Flow	384	36,865	(56,103)	12,747	(14,095)	(17,333)	16,372	2,963	13,614	(15,863)	2,398	8,691	(9,361)
Beginning Cash Balance	158,940	159,324	196,189	140,086	152,833	138,738	121,405	137,776	140,739	154,353	138,490	140,887	158,940
Net Cash Flow	384	36,865	(56,103)	12,747	(14,095)	(17,333)	16,372	2,963	13,614	(15,863)	2,398	8,691	(9,361)
Ending Cash Balance	\$ 159,324	\$ 196,189	\$ 140,086	\$ 152,833	\$ 138,738	\$ 121,405	\$ 137,776	\$ 140,739	\$ 154,353	\$ 138,490	\$ 140,887	\$ 149,579	\$ 149,579

^{*}Forecast includes actuals through April 12, 2019¹⁾ October Accounts Payables includes an adjustment reconciling for previous Capital Projects payments that are now reported in the Capital Projects schedule²⁾ Includes a transfer to establish the Rainy Day Fund (\$35.3M) in December, transfers to the Capital Projects Fund for the Water Hydration Station project (~\$3.0M) and the FY 20 planned capital Projects (~\$17.6M)

DPSCD Internal Service, Capital Projects and Rainy Day Funds

	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Forecast*	May Forecast	June Forecast	FY 19 Total
General Fund Cash Balance	\$ 159,324	\$ 196,189	\$ 140,086	\$ 152,833	\$ 138,738	\$ 121,405	\$ 137,776	\$ 140,739	\$ 154,353	\$ 138,490	\$ 140,887	\$ 149,579	\$ 149,579
Internal Service Fund and Fiduciary Account													
Beginning Balance	\$ 43,108	\$ 43,108	\$ 43,108	\$ 43,108	\$ 25,342	\$ 25,342	\$ 25,342	\$ 25,342	\$ 25,342	\$ 23,970	\$ 21,970	\$ 21,970	\$ 43,108
(+) Liability Balance Transfer from DPS	-	-	-	-	(17,766)	-	-	-	-	-	-	-	(23,138)
(-) TIP, Legal, And Workers' Compensation Claims	-	-	-	-	-	-	-	-	-	(1,371)	(2,000)	-	(2,000)
Ending Internal Service Fund Balance	43,108	43,108	43,108	25,342	25,342	25,342	25,342	25,342	23,970	21,970	21,970	19,970	19,970
Total General Fund and ISF Balance	\$ 202,432	\$ 239,297	\$ 183,194	\$ 178,174	\$ 164,080	\$ 146,746	\$ 163,118	\$ 166,080	\$ 178,323	\$ 160,460	\$ 162,858	\$ 169,549	\$ 169,549
Capital Projects Fund													
Beginning Balance	\$ 10,025	\$ 10,025	\$ 9,139	\$ 6,049	\$ 5,983	\$ 4,983	\$ 3,767	\$ 3,424	\$ 2,744	\$ 2,156	\$ 18,018	\$ 17,694	\$ 10,025
(+) Transfers in ¹	-	-	-	-	-	-	-	-	-	-	17,611	1,644	1,413
(-) Payments for completed projects	-	(886)	(3,090)	(66)	(1,000)	(1,215)	(344)	(680)	(588)	(1,750)	(1,968)	(1,495)	(13,082)
Ending Balance	10,025	9,139	6,049	5,983	4,983	3,767	3,424	2,744	2,156	18,018	17,694	17,612	17,612
Rainy Day Fund													
Beginning Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,321	\$ 35,395	\$ 35,470	\$ 35,544	\$ 35,620	\$ 35,697	\$ -
(+) Transfers in	-	-	-	-	-	35,321	75	75	75	76	76	76	35,773
(-) Transfers out	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	35,321	35,395	35,470	35,544	35,620	35,697	35,773	35,773
Total General Fund, ISF, Capital Projects and Rainy Day Fund Balance	\$ 212,457	\$ 248,435	\$ 189,242	\$ 184,157	\$ 169,062	\$ 185,834	\$ 201,937	\$ 204,294	\$ 216,024	\$ 214,098	\$ 216,248	\$ 222,933	\$ 222,933

*Forecast includes actuals through April 12, 2019

1) Includes transfers in for the Water Hydration Station project (~\$3.0M) and the planned FY20 capital projects (~\$17.6M)

Expenditures by Function – March 2019

	Budget to Actual Comparison Current Month				Budget to Actual Comparison YTD			
	Budget Month of Mar-FY19	Actual Month of Mar-FY19	Variance		Budget YTD Mar-FY19	Actual YTD Mar-FY19	Variance	
			\$	%			\$	%
FUNCTION LEVEL EXPENDITURES								
INSTRUCTION								
Elementary Programs	\$ 14,487,578	\$ 13,554,457	\$ (933,121)	(6%)	\$ 103,118,955	\$ 99,280,460	\$ (3,838,495)	(4%)
Middle School Programs	1,156,719	1,278,748	122,029	11%	8,923,218	9,195,851	272,633	3%
High School & Summer Programs	5,369,523	5,460,843	91,320	2%	41,108,345	40,612,635	(495,710)	(1%)
Special Education	6,800,975	6,704,672	(96,303)	(1%)	51,569,939	50,962,558	(607,381)	(1%)
Compensatory Education	6,447,919	4,837,681	(1,610,238)	(25%)	59,722,030	53,767,155	(5,954,875)	(10%)
Career and Technical Education	288,685	275,573	(13,112)	(5%)	1,942,647	1,866,843	(75,804)	(4%)
Adult/Continuing Education	114,650	120,357	5,707	5%	901,905	938,989	37,084	4%
Total Instruction	34,666,049	32,232,331	(2,433,718)	(7%)	267,287,039	256,624,491	(10,662,548)	(4%)
SUPPORTING SERVICES								
Pupil	7,270,921	6,451,389	(819,532)	(11%)	47,849,281	45,788,869	(2,060,412)	(4%)
Instructional Support	3,588,364	2,918,255	(670,109)	(19%)	29,152,108	26,930,349	(2,221,759)	(8%)
General Administration	452,249	444,694	(7,555)	(2%)	3,834,103	3,749,355	(84,748)	(2%)
School Administration	3,884,868	3,858,657	(26,211)	(1%)	33,974,546	33,903,071	(71,475)	(0%)
Business	823,625	878,203	54,578	7%	7,432,466	8,308,657	876,191	12%
Maintenance & Operations	8,346,575	7,972,911	(373,664)	(4%)	62,226,328	57,883,781	(4,342,547)	(7%)
Transportation	2,964,137	1,567,757	(1,396,380)	(47%)	23,183,826	21,953,920	(1,229,906)	(5%)
Central Support Services	2,618,581	3,393,964	775,383	30%	21,577,576	22,408,535	830,959	4%
School Activities	217,817	402,751	184,934	85%	3,868,387	1,444,296	(2,424,091)	(63%)
Total Supporting Services	30,167,137	27,888,581	(2,278,556)	(8%)	233,098,621	222,370,833	(10,727,788)	(5%)
Community Service	360,850	130,211	(230,639)	(64%)	2,435,708	1,751,372	(684,336)	(28%)
TOTAL EXPENDITURES	\$ 65,194,036	\$ 60,251,123	\$ (4,942,913)	(8%)	\$ 502,821,368	\$ 480,746,696	\$ (22,074,673)	\$ (4%)